# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

### FORM 8-K

CURRENT REPORT
Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): November 8, 2023

### THE MIDDLEBY CORPORATION

(Exact Name of Registrant as Specified in its Charter)

**Delaware** (State or Other Jurisdiction of Incorporation) 001-9973

(Commission File Number)

**36-3352497** (IRS Employer Identification No.)

**1400 Toastmaster Drive, Elgin, Illinois** (Address of Principal Executive Offices)

**60120** (Zip Code)

(847) 741-3300

(Registrant's telephone number, including area code)

N/A

(Former Name or Former Address, if Changed Since Last Report)

| following provisions:  | ng is intended to simultaneously satisfy the fi | iling obligation of the registrant under any of the |
|--|---|---|
| $\square$ Written communications pursuant to Rule 425 under          | er the Securities Act (17 CFR 230.425)          |   |
| $\square$ Soliciting material pursuant to Rule 14a-12 under the      | he Exchange Act (17 CFR 240.14a-12)             |   |
| $\square$ Pre-commencement communications pursuant to R              | Rule 14d-2(b) under the Exchange Act (17 CF     | FR 240.14d-2(b))                                    |
| $\square$ Pre-commencement communications pursuant to R              | Rule 13e-4(c) under the Exchange Act (17 CF     | FR 240.13e-4(c))                                    |
| Securities registered pursuant to Section 12(b) of the               | Act:  |   |
| Title of Each Class  | Trading Symbol(s)                               | Name of Each Exchange on Which Registered           |
| Title of Each Class  | ir duling Symbol(s)                             | Nume of Euch Exchange on Which Registered           |
| Common Stock   | MIDD  | The Nasdaq Global Select Market                     |
|  | MIDD nerging growth company as defined in Rule  | The Nasdaq Global Select Market                     |
| Common Stock  Indicate by check mark whether the registrant is an en | MIDD nerging growth company as defined in Rule  | The Nasdaq Global Select Market                     |

#### Item 2.02 Results of Operations and Financial Condition.

On November 8, 2023, The Middleby Corporation (the "Company") issued a press release announcing its financial results for the third quarter ended September 30, 2023. A copy of that press release is furnished as Exhibit 99.1 and incorporated herein by reference.

The information furnished pursuant to Item 2.02 of this Current Report on Form 8-K (including the exhibit hereto) shall not be considered "filed" under the Securities Exchange Act of 1934, as amended, nor shall it be incorporated by reference into future filings by the Company under the Securities Act of 1933, as amended, or under the Securities Exchange Act of 1934, as amended, unless the Company expressly sets forth in such future filing that such information is to be considered "filed" or incorporated by reference therein.

#### Item 9.01. Financial Statements and Exhibits.

(c) Exhibits.

Exhibit No.

Description

Exhibit 99.1 The Middleby Corporation press release dated November 8, 2023.

#### SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

THE MIDDLEBY CORPORATION

Dated: November 8, 2023

By: /s/ Bryan E. Mittelman

Bryan E. Mittelman Chief Financial Officer

### **Exhibit Index**

Exhibit No.

Description

Exhibit 99.1

The Middleby Corporation press release dated November 8, 2023.

#### The Middleby Corporation Reports Third Quarter Results

- Record Q3 Adjusted EBITDA of \$224 million, an \$11 million increase year over year
- Record LTM Adjusted EBITDA of \$896 million, an \$83 million over the prior year LTM
- Record operating cash flows of \$219 million for the quarter and \$532 million for the Q3 LTM
- Profitability grew to an organic adjusted EBITDA margin of 23.0% compared to 21.4% in the prior year
- Diluted Earnings per share of \$2.01 and adjusted net earnings per share of \$2.35 for the third quarter, an increase of 8% year over year
- Net leverage reduced to 2.75x
- Completed strategic acquisitions of Terry Water Solutions and Trade-Wind

ELGIN, Ill.--(BUSINESS WIRE)--November 8, 2023--The Middleby Corporation (NASDAQ: MIDD), a leading worldwide manufacturer of equipment for the commercial foodservice, food processing, and residential kitchen industries, today reported net earnings for the third quarter of 2023.

"We achieved solid results with growth in earnings, profits margins and cash flows. We are navigating the expected impact of inventory de-stocking at our Commercial Foodservice and Residential Kitchen segments, along with increasing headwinds from rising interest rate affecting near-term demand. Despite the challenging market conditions, we are successfully realizing the benefits from our long-term profitability goals. We continue to make significant progress executing on our long-term growth initiatives, focused on the launch of industry leading product innovations and establishment of differentiated go-to-market sales capabilities that we are confident will provide us with a growing competitive advantage," said Tim FitzGerald, CEO of The Middleby Corporation.

#### **2023 Third Quarter Financial Results**

- Net sales decreased 1.2% in the third quarter over the comparative prior year period. Excluding the impacts of acquisitions and foreign exchange rates, sales decreased 4.4% in the third quarter over the comparative prior year period.
- Organic net sales (a non-GAAP measure) increases were reported for the Commercial Foodservice and Food Processing segments in the third quarter of 2023. A reconciliation of reported net sales by segment is as follows:

|                                 | Commercial  | Residential | Food       | Total   |
|---------------------------------|-------------|-------------|------------|---------|
|                                 | Foodservice | Kitchen     | Processing | Company |
| Reported Net Sales Growth       | 2.3%        | (18.6)%     | 9.5%       | (1.2)%  |
| Acquisitions                    | 1.3%        | 0.4%        | 6.0%       | 1.8%    |
| Foreign Exchange Rates          | 0.9%        | 2.1%        | 2.2%       | 1.3%    |
| Organic Net Sales Growth (1)(2) | 0.2%        | (21.0)%     | 1.2%       | (4.4)%  |

- (1) Organic net sales growth defined as total sales growth excluding impact of acquisitions and foreign exchange rates
- (2) Totals may be impacted by rounding
  - Adjusted EBITDA (a non-GAAP measure) was \$223.7 million in the third quarter compared to \$212.3 million in the prior year. A reconciliation of organic adjusted EBITDA (a non-GAAP measure) by segment is as follows:

|                                 | Commercial  | Residential | Food       | Total   |
|---------------------------------|-------------|-------------|------------|---------|
|                                 | Foodservice | Kitchen     | Processing | Company |
| Adjusted EBITDA                 | 28.4%       | 10.8%       | 25.8%      | 22.8%   |
| Acquisitions                    | (0.2)%      | 0.4%        | (0.7)%     | (0.1)%  |
| Foreign Exchange Rates          | (0.1)%      | 0.2%        | —%         | (0.1)%  |
| Organic Adjusted EBITDA (1) (2) | 28.7%       | 10.2%       | 26.6%      | 23.0%   |

- (1) Organic Adjusted EBITDA defined as Adjusted EBITDA excluding impact of acquisitions and foreign exchange rates.
- (2) Totals may be impacted by rounding
  - Foreign exchange losses were approximately \$1.2 million in the third quarter, which negatively impacted adjusted earnings per share by \$0.02.
  - Operating cash flows during the third quarter amounted to \$219.2 million in comparison to \$84.0 million in the prior year period. The total leverage ratio per our credit agreements was 2.75x. The trailing twelve month bank agreement pro-forma EBITDA was \$909.4 million.
  - Net debt, defined as debt excluding the unamortized discount associated with the Convertible Notes less cash, at the end of the 2023 fiscal third quarter amounted to \$2.4 billion as compared to \$2.6 billion at the end of fiscal 2022. Our borrowing availability at the end of the third quarter was approximately \$2.5 billion.

"We continue to further strengthen our three industry-leading foodservice platforms through organic growth initiatives and strategic acquisitions. We are excited to have completed this quarter the acquisitions of Trade-Wind and Terry Water Solutions, further extending our complementary product offerings, and providing synergistic growth opportunities for our Commercial Foodservice and Residential Kitchen platforms."

"Trade-Wind has experienced rapid growth as a technology leader in residential ventilation recognized for their spectacular designs. The Trade-Wind ventilation line-up perfectly complements our indoor and outdoor residential cooking brands, including Viking, Lynx, LaCornue and Aga and provides for an exciting combined cooking and ventilation offering in demand by our customers."

Mr. FitzGerald continued, "Terry products allows us to incorporate water treatment solutions to a broad array of products across our Commercial Foodservice equipment portfolio including ice machines, beverage dispense equipment, espresso machines and coffee makers, combi-ovens and steam cooking equipment. The combination of the Terry products across the Middleby family of products allows for an enhanced level of equipment performance with reduced scale build-up, lower maintenance costs, and a greater consistency and quality of food, ice and beverage. Utilizing a patented and environmentally friendly formulation of Citryne®, Terry products are food grade, biodegradable and treat water without the use of hazardous chemicals. Terry's water filtration solutions last 20% longer than other competitive solutions, also providing an operating cost savings to our customers," concluded Mr. FitzGerald.

#### **Conference Call**

The company has scheduled a conference call to discuss the third quarter results at 11 a.m. Eastern/10 a.m. Central Time on November 8th. The conference call is accessible through the Investor Relations section of the company website at www.middleby.com. If website access is not available, attendees can join the conference by dialing (833) 630-1956, or (412) 317-1837 for international access, and ask to join the Middleby conference call. The conference call will be available for replay from the company's website.

Statements in this press release or otherwise attributable to the company regarding the company's business which are not historical facts are forward-looking statements made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. The company cautions investors that such statements are estimates of future performance and are highly dependent upon a variety of important factors that could cause actual results to differ materially from such statements. Such factors include variability in financing costs; quarterly variations in operating results; dependence on key customers; international exposure; foreign exchange and political risks affecting international sales; changing market conditions; the impact of competitive products and pricing; the timely development and market acceptance of the company's products; the availability and cost of raw materials; and other risks detailed herein and from time-to-time in the company's SEC filings. Any forward-looking statement speaks only as of the date hereof, and the company does not undertake any obligation to publicly update or review any forward-looking statement, whether as a result of new information, future developments or otherwise, except as required by law.

The Middleby Corporation is a global leader in the foodservice industry. The company develops and manufactures a broad line of solutions used in commercial foodservice, food processing, and residential kitchens. Supporting the company's pursuit of the most sophisticated innovation, state-of-the-art Middleby Innovation Kitchens and Residential Showrooms showcase and demonstrate the most advanced Middleby solutions. In 2022 Middleby was named a World's Best Employer by Forbes and is a proud philanthropic partner to organizations addressing food insecurity.

# THE MIDDLEBY CORPORATION CONDENSED CONSOLIDATED STATEMENTS OF EARNINGS

(Amounts in 000's, Except Per Share Information) (Unaudited)

|   | Three Months Ended |         |                  |         |                  | Nine Months Ended |    |                  |  |
|---|--------------------|---------|------------------|---------|------------------|-------------------|----|------------------|--|
|   | 3rd Qtr,<br>2023   |         | 3rd Qtr,<br>2022 |         | 3rd Qtr,<br>2023 |                   |    | 3rd Qtr,<br>2022 |  |
| Net sales   | \$                 | 980,651 | \$               | 992,871 | \$               | 3,028,029         | \$ | 3,001,148        |  |
| Cost of sales   |                    | 605,329 |                  | 627,639 |                  | 1,880,736         |    | 1,944,664        |  |
| Gross profit  |                    | 375,322 |                  | 365,232 |                  | 1,147,293         |    | 1,056,484        |  |
| Selling, general and administrative expenses                          |                    | 196,433 |                  | 201,200 |                  | 615,361           |    | 596,757          |  |
| Restructuring expenses  |                    | 4,448   |                  | 2,327   |                  | 11,698            |    | 8,231            |  |
| Income from operations  |                    | 174,441 |                  | 161,705 |                  | 520,234           |    | 451,496          |  |
| Interest expense and deferred financing amortization, net             |                    | 31,080  |                  | 24,067  |                  | 92,071            |    | 62,563           |  |
| Net periodic pension benefit (other than service costs & curtailment) |                    | (2,103) |                  | (9,944) |                  | (6,929)           |    | (32,244)         |  |
| Other expense, net  |                    | 1,072   | 8,529            |         |                  | 2,642             |    | 18,478           |  |
| Earnings before income taxes  |                    | 144,392 |                  | 139,053 |                  | 432,450           |    | 402,699          |  |
| Provision for income taxes  |                    | 35,742  |                  | 34,684  |                  | 107,861           |    | 99,327           |  |
| Net earnings  | \$                 | 108,650 | \$               | 104,369 | \$               | 324,589           | \$ | 303,372          |  |
| Net earnings per share:   |                    |         |                  |         |                  |                   |    |                  |  |
| Basic   | \$                 | 2.03    | \$               | 1.94    | \$               | 6.06              | \$ | 5.60             |  |
| Diluted   | \$                 | 2.01    | \$               | 1.92    | \$               | 5.99              | \$ | 5.50             |  |
| Weighted average number of shares                                     |                    |         |                  |         |                  |                   |    |                  |  |
| Basic   |                    | 53,588  |                  | 53,867  |                  | 53,569            |    | 54,190           |  |
| Diluted   |                    | 54,157  |                  | 54,384  |                  | 54,192            |    | 55,134           |  |
|   |                    |         |                  |         |                  |                   |    |                  |  |

## THE MIDDLEBY CORPORATION CONDENSED CONSOLIDATED BALANCE SHEETS

(Amounts in 000's) (Unaudited)

|  | <br>Sep 30, 2023 | I  | Dec 31, 2022 |
|--|------------------|----|--------------|
| ASSETS                                     | <br>             |    |              |
| Cash and cash equivalents                  | \$<br>167,189    | \$ | 162,001      |
| Accounts receivable, net                   | 633,169          |    | 631,134      |
| Inventories, net                           | 1,015,047        |    | 1,077,729    |
| Prepaid expenses and other                 | 131,287          |    | 125,640      |
| Prepaid taxes                              | 14,165           |    | 9,492        |
| Total current assets                       | <br>1,960,857    |    | 2,005,996    |
| Property, plant and equipment, net         | 498,871          |    | 443,528      |
| Goodwill                                   | 2,452,419        |    | 2,411,834    |
| Other intangibles, net                     | 1,775,546        |    | 1,794,232    |
| Long-term deferred tax assets              | 8,877            |    | 6,738        |
| Other assets                               | <br>226,038      |    | 212,538      |
| Total assets                               | \$<br>6,922,608  | \$ | 6,874,866    |
| LIABILITIES AND STOCKHOLDERS' EQUITY       |                  |    |              |
| Current maturities of long-term debt       | \$<br>44,330     | \$ | 45,583       |
| Accounts payable                           | 224,375          |    | 271,374      |
| Accrued expenses                           | 595,542          |    | 671,327      |
| Total current liabilities                  | <br>864,247      |    | 988,284      |
| Long-term debt                             | 2,535,896        |    | 2,676,741    |
| Long-term deferred tax liability           | 214,021          |    | 220,204      |
| Accrued pension benefits                   | 5,420            |    | 14,948       |
| Other non-current liabilities              | 207,809          |    | 176,942      |
| Stockholders' equity                       | <br>3,095,215    |    | 2,797,747    |
| Total liabilities and stockholders' equity | \$<br>6,922,608  | \$ | 6,874,866    |

### THE MIDDLEBY CORPORATION NON-GAAP SEGMENT INFORMATION (UNAUDITED)

(Amounts in 000's, Except Percentages)

|                                       | Commercial Residential<br>Foodservice Kitchen |    | Food<br>Processing |    | Total<br>Company <sup>(1)</sup> |    |         |
|---------------------------------------|---|----|--------------------|----|---------------------------------|----|---------|
| Three Months Ended September 30, 2023 |   |    |                    |    |                                 |    |         |
| Net sales                             | \$<br>634,009                                 | \$ | 179,975            | \$ | 166,667                         | \$ | 980,651 |
| Segment Operating Income              | \$<br>158,582                                 | \$ | 10,915             | \$ | 37,472                          | \$ | 174,441 |
| Operating Income % of net sales       | 25.0%   |    | 6.1%               |    | 22.5%                           |    | 17.8%   |
| Depreciation                          | 6,957   |    | 3,304              |    | 1,924                           |    | 12,588  |
| Amortization                          | 13,959  |    | 2,280              |    | 2,677                           |    | 18,916  |
| Restructuring expenses                | 636   |    | 2,873              |    | 939                             |    | 4,448   |
| Acquisition related adjustments       | _   |    | 44                 |    | (51)                            |    | (7)     |
| Charitable support                    | _   |    | _                  |    |                                 |    | 118     |
| Stock compensation                    | _   |    | _                  |    |                                 |    | 13,175  |
| Segment adjusted EBITDA (2)           | \$<br>180,134                                 | \$ | 19,416             | \$ | 42,961                          | \$ | 223,679 |
| Adjusted EBITDA % of net sales        | 28.4%   |    | 10.8%              |    | 25.8%                           |    | 22.8%   |
| Three Months Ended October 1, 2022    |   |    |                    |    |                                 |    |         |
| Net sales                             | \$<br>619,557                                 | \$ | 220,965            | \$ | 152,349                         | \$ | 992,871 |
| Segment Operating Income              | \$<br>142,999                                 | \$ | 29,788             | \$ | 27,661                          | \$ | 161,705 |
| Operating Income % of net sales       | 23.1%   |    | 13.5%              |    | 18.2%                           |    | 16.3%   |
| Depreciation                          | 5,822   |    | 1,861              |    | 1,591                           |    | 9,479   |
| Amortization                          | 14,124  |    | 1,289              |    | 4,470                           |    | 19,883  |
| Restructuring expenses                | 663   |    | 1,894              |    | (230)                           |    | 2,327   |
| Acquisition related adjustments       | 1,836   |    | _                  |    | 303                             |    | 3,189   |
| Stock compensation                    | _   |    | _                  |    | _                               |    | 15,761  |
| Segment adjusted EBITDA               | \$<br>165,444                                 | \$ | 34,832             | \$ | 33,795                          | \$ | 212,344 |
| Adjusted EBITDA % of net sales        | 26.7%   |    | 15.8%              |    | 22.2%                           |    | 21.4%   |

<sup>(1)</sup> Includes corporate and other general company expenses, which impact Segment Adjusted EBITDA, and amounted to \$18.8 million and \$21.7 million for the three months ended September 30, 2023 and October 1, 2022, respectively.

<sup>(2)</sup> Foreign exchange rates favorably impacted Segment Adjusted EBITDA by approximately \$2.5 million for the three months ended September 30, 2023.

# THE MIDDLEBY CORPORATION NON-GAAP SEGMENT INFORMATION (UNAUDITED)

(Amounts in 000's, Except Percentages)

|                                      | Commercial<br>Foodservice | Residential<br>Kitchen | Food<br>Processing | Total<br>Company <sup>(1)</sup> |
|--------------------------------------|---------------------------|------------------------|--------------------|---------------------------------|
| Nine Months Ended September 30, 2023 |                           |                        |                    |                                 |
| Net sales                            | \$ 1,893,607              | \$ 605,504             | \$ 528,918         | \$ 3,028,029                    |
| Segment Operating Income             | \$ 452,113                | <b>\$</b> 51,197       | \$ 111,483         | \$ 520,234                      |
| Operating Income % of net sales      | 23.9%                     | 8.5%                   | 21.1%              | 17.2%                           |
| Depreciation                         | 20,134                    | 10,070                 | 5,910              | 37,088                          |
| Amortization                         | 42,905                    | 6,768                  | 6,946              | 56,619                          |
| Restructuring expenses               | 2,658                     | 8,184                  | 856                | 11,698                          |
| Acquisition related adjustments      | 797                       | 44                     | _                  | 841                             |
| Charitable support                   | _                         | _                      | _                  | 607                             |
| Stock compensation                   | _                         | _                      | _                  | 35,305                          |
| Segment adjusted EBITDA (2)          | \$ 518,607                | \$ 76,263              | \$ 125,195         | \$ 662,392                      |
| Adjusted EBITDA % of net sales       | 27.4%                     | 12.6%                  | 23.7%              | 21.9%                           |
| Nine Months Ended October 1, 2022    |                           |                        |                    |                                 |
| Net sales                            | \$ 1,765,849              | \$ 832,054             | \$ 403,245         | \$ 3,001,148                    |
| Segment Operating Income             | \$ 390,218                | \$ 100,811             | \$ 66,164          | \$ 451,496                      |
| Operating Income % of net sales      | 22.1%                     | 12.1%                  | 16.4%              | 15.0%                           |
| Depreciation                         | 17,478                    | 9,271                  | 4,281              | 31,608                          |
| Amortization                         | 41,169                    | 20,448                 | 8,319              | 69,936                          |
| Restructuring expenses               | 2,934                     | 2,892                  | 2,405              | 8,231                           |
| Acquisition related adjustments      | (1,256)                   | 15,062                 | 303                | 15,159                          |
| Charitable support                   | _                         | _                      | _                  | 798                             |
| Stock compensation                   | _                         | _                      | _                  | 42,641                          |
| Segment adjusted EBITDA              | \$ 450,543                | \$ 148,484             | \$ 81,472          | \$ 619,869                      |
| Adjusted EBITDA % of net sales       | 25.5%                     | 17.8%                  | 20.2%              | 20.7%                           |

<sup>(1)</sup> Includes corporate and other general company expenses, which impact Segment Adjusted EBITDA, and amounted to \$57.7 million and \$60.6 million for the nine months ended September 30, 2023 and October 1, 2022, respectively.

<sup>(2)</sup> Foreign exchange rates negatively impacted Segment Adjusted EBITDA by approximately \$0.4 million for the nine months ended September 30, 2023.

## THE MIDDLEBY CORPORATION NON-GAAP INFORMATION (UNAUDITED)

(Amounts in 000's, Except Percentages)

|  | Three Months Ended    |         |     |        |                      |         |          |        |  |
|--|-----------------------|---------|-----|--------|----------------------|---------|----------|--------|--|
|  | 3rd Qtr, 2023         |         |     |        |                      | 3rd Qt  | tr, 2022 |        |  |
|  | Diluted p<br>\$ share |         | • · |        | Diluted per<br>share |         |          |        |  |
| Net earnings   | \$                    | 108,650 | \$  | 2.01   | \$                   | 104,369 | \$       | 1.92   |  |
| Amortization <sup>(1)</sup>  |                       | 20,693  |     | 0.38   |                      | 21,661  |          | 0.40   |  |
| Restructuring expenses   |                       | 4,448   |     | 0.08   |                      | 2,327   |          | 0.04   |  |
| Acquisition related adjustments  |                       | (7)     |     | _      |                      | 3,189   |          | 0.06   |  |
| Net periodic pension benefit (other than service costs & curtailment)                          |                       | (2,103) |     | (0.04) |                      | (9,944) |          | (0.18) |  |
| Charitable support   |                       | 118     |     | _      |                      | _       |          |        |  |
| Income tax effect of pre-tax adjustments   |                       | (5,741) |     | (0.11) |                      | (4,291) |          | (80.0) |  |
| Adjustment for shares excluded due to anti-dilution effect on GAAP net earnings $^{(2)}$       |                       | _       |     | 0.03   |                      | _       |          | 0.02   |  |
| Adjusted net earnings  | \$                    | 126,058 | \$  | 2.35   | \$                   | 117,311 | \$       | 2.18   |  |
| Diluted weighted average number of shares  |                       | 54,157  |     |        |                      | 54,384  |          |        |  |
| Adjustment for shares excluded due to anti-dilution effect on GAAP net earnings <sup>(2)</sup> |                       | (550)   |     |        |                      | (494)   |          |        |  |
| Adjusted diluted weighted average number of shares   |                       | 53,607  |     |        |                      | 53,890  |          |        |  |

|  | Nine Months Ended |          |                      |        |    |               |    |                   |  |  |
|--|-------------------|----------|----------------------|--------|----|---------------|----|-------------------|--|--|
|  | 3rd Qtr, 2023     |          |                      |        |    | 3rd Qtr, 2022 |    |                   |  |  |
|  | \$                |          | Diluted per<br>share |        | \$ |               |    | ited per<br>share |  |  |
| Net earnings   | \$                | 324,589  | \$                   | 5.99   | \$ | 303,372       | \$ | 5.50              |  |  |
| Amortization <sup>(1)</sup>  |                   | 61,970   |                      | 1.14   |    | 75,309        |    | 1.37              |  |  |
| Restructuring expenses   |                   | 11,698   |                      | 0.22   |    | 8,231         |    | 0.15              |  |  |
| Acquisition related adjustments  |                   | 841      |                      | 0.02   |    | 15,159        |    | 0.27              |  |  |
| Net periodic pension benefit (other than service costs & curtailment)                    |                   | (6,929)  |                      | (0.13) |    | (32,244)      |    | (0.58)            |  |  |
| Charitable support   |                   | 607      |                      | 0.01   |    | 798           |    | 0.01              |  |  |
| Income tax effect of pre-tax adjustments   |                   | (16,979) |                      | (0.31) |    | (16,611)      |    | (0.30)            |  |  |
| Adjustment for shares excluded due to anti-dilution effect on GAAP net earnings $^{(2)}$ |                   | _        |                      | 0.07   |    | _             |    | 0.11              |  |  |
| Adjusted net earnings  | \$                | 375,797  | \$                   | 7.01   | \$ | 354,014       | \$ | 6.53              |  |  |
| Diluted weighted average number of shares  |                   | 54,192   |                      |        |    | 55,134        |    |                   |  |  |
| Adjustment for shares excluded due to anti-dilution effect on GAAP net earnings $\sp(2)$ |                   | (614)    |                      |        |    | (932)         |    |                   |  |  |
| Adjusted diluted weighted average number of shares                                       |                   | 53,578   |                      |        |    | 54,202        |    |                   |  |  |

 $<sup>^{(1)}</sup>$  Includes amortization of deferred financing costs and convertible notes issuance costs.

<sup>(2)</sup> Adjusted diluted weighted average number of shares was calculated based on excluding the dilutive effect of shares to be issued upon conversion of the notes to satisfy the amount in excess of the principal since the company's capped call offsets the dilutive impact of the shares underlying the convertible notes. The calculation of adjusted diluted earnings per share excludes the principal portion of the convertible notes as this will always be settled in cash.

|                                       | Three Months Ended |           |               |           | Nine Months Ended |           |     |             |
|---------------------------------------|--------------------|-----------|---------------|-----------|-------------------|-----------|-----|-------------|
|                                       | 3rd Qtr, 2023      |           | 3rd Qtr, 2022 |           | 3rd Qtr, 2023     |           | 3rc | d Qtr, 2022 |
| Net Cash Flows Provided By (Used In): |                    | _         |               |           |                   |           |     | _           |
| Operating activities                  | \$                 | 219,153   | \$            | 83,991    | \$                | 373,103   | \$  | 173,449     |
| Investing activities                  |                    | (53,958)  |               | (150,609) |                   | (139,224) |     | (257,868)   |
| Financing activities                  |                    | (150,533) |               | 54,856    |                   | (225,768) |     | 72,594      |
| Free Cash Flow                        |                    |           |               |           |                   |           |     |             |
| Cash flow from operating activities   | \$                 | 219,153   | \$            | 83,991    | \$                | 373,103   | \$  | 173,449     |
| Less: Capital expenditures            |                    | (21,330)  |               | (18,781)  |                   | (69,645)  |     | (50,914)    |
| Free cash flow                        | \$                 | 197,823   | \$            | 65,210    | \$                | 303,458   | \$  | 122,535     |

#### NON-GAAP FINANCIAL MEASURES

The company supplements its consolidated financial statements presented on a GAAP basis with this non-GAAP financial information to provide investors with greater insight, increase transparency and allow for a more comprehensive understanding of the information used by management in its financial and operational decision-making. The non-GAAP financial measures disclosed by the company should not be considered a substitute for, or superior to, financial measures prepared in accordance with GAAP, and the financial results prepared in accordance with GAAP and reconciliations from these results should be carefully evaluated. In addition, the non-GAAP financial measures included in this press release do not have standard meanings and may vary from similarly titled non-GAAP financial measures used by other companies.

The company believes that organic net sales growth, non-GAAP adjusted segment EBITDA, adjusted net earnings and adjusted diluted per share measures are useful as supplements to its GAAP results of operations to evaluate certain aspects of its operations and financial performance, and its management team primarily focuses on non-GAAP items in evaluating performance for business planning purposes. The company also believes that these measures assist it with comparing its performance between various reporting periods on a consistent basis, as these measures remove from operating results the impact of items that, in its opinion, do not reflect its core operating performance including, for example, intangibles amortization expense, impairment charges, restructuring expenses, and other charges which management considers to be outside core operating results.

The company believes that free cash flow is an important measure of operating performance because it provides management and investors a measure of cash generated from operations that is available for mandatory payment obligations and investment opportunities, such as funding acquisitions, repaying debt and repurchasing our common stock.

The company believes that its presentation of these non-GAAP financial measures is useful because it provides investors and securities analysts with the same information that Middleby uses internally for purposes of assessing its core operating performance.

#### **Contacts**

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