UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 8-K

CURRENT REPORT
Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): February 22, 2022

THE MIDDLEBY CORPORATION

(Exact Name of Registrant as Specified in its Charter)

Delaware (State or Other Jurisdiction of Incorporation)

001-9973 (Commission File Number)

36-3352497 (IRS Employer Identification No.)

1400 Toastmaster Drive, Elgin, Illinois (Address of Principal Executive Offices)

60120 (Zip Code)

(847) 741-3300

(Registrant's telephone number, including area code)

V/A

(Former Name or Former Address, if Changed Since Last Report)

| ☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c)) | | | | | | | | | |
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Item 2.02 Results of Operations and Financial Condition.

On February 22, 2022, The Middleby Corporation (the "Company") issued a press release announcing its financial results for the fourth quarter ended January 1, 2022. A copy of that press release is furnished as Exhibit 99.1 and incorporated herein by reference.

The information furnished pursuant to Item 2.02 of this Current Report on

Form 8-K (including the exhibit hereto) shall not be considered "filed" under the Securities Exchange Act of 1934, as amended, nor shall it be incorporated by reference into future filings by the Company under the Securities Act of 1933, as amended, or under the Securities Exchange Act of 1934, as amended, unless the Company expressly sets forth in such future filing that such information is to be considered "filed" or incorporated by reference therein.

Item 9.01. Financial Statements and Exhibits.

(c) Exhibits.

Exhibit No. Description

Exhibit 99.1 The Middleby Corporation press release dated February 22, 2022.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

THE MIDDLEBY CORPORATION

Dated: February 22, 2022 By: /s/ Bryan E. Mittelman

Bryan E. Mittelman Chief Financial Officer

Exhibit Index

Exhibit No. Description

<u>Exhibit 99.1</u> <u>The Middleby Corporation press release dated February 22, 2022.</u>

The Middleby Corporation Reports Fourth Quarter Results

ELGIN, Ill.--(BUSINESS WIRE)--February 22, 2022--The Middleby Corporation (NASDAQ: MIDD), a leading worldwide manufacturer of equipment for the commercial foodservice, food processing, and residential kitchen industries, today reported net earnings for the 2021 fourth quarter of \$102.7 million or \$1.80 diluted earnings per share on net sales of \$866.4 million. Adjusted net earnings were \$117.1 million or \$2.11 adjusted diluted earnings per share. A full reconciliation between GAAP and non-GAAP measures is provided at the end of the press release.

"We concluded 2021 building upon our positive momentum. We finished the year with record sales and earnings at each of our three business segments, returning us to our track record of consistent growth. We also made great strides positioning us for the future by making critical investments in technology and rapidly evolving our sales processes. We are in exciting times, with dynamic shifts in the industries we serve – we are well positioned for the future," said Tim FitzGerald, CEO of The Middleby Corporation.

"In 2021, we continued to execute upon our long-standing acquisition strategy, strengthening our three industry-leading segments. We concluded the year with the additions of Kamado Joe, Masterbuilt and Char-Griller, further expanding our residential equipment business and significantly increasing our presence in the outdoor category," Mr. FitzGerald further added.

"We are proud of the many accomplishments this year as we navigated the significant operational challenges from supply chain disruption due to the continuing effects of COVID. I want to thank our Middleby team across the company for their tremendous efforts and delivering the achievements of 2021."

2021 Fourth Quarter Financial Results

- Net sales increased 18.8% in the fourth quarter over the comparative prior year period. Excluding the impacts of acquisitions, a disposition and foreign exchange rates, sales increased 12.6% in the fourth quarter over the comparative prior year period, reflecting improvements in market conditions and consumer demand since the initial impact of COVID-19
- Organic net sales (a non-GAAP measure) increases were reported for all segments due to improvements in market conditions and consumer demand in the fourth quarter of 2021. A reconciliation of reported net sales by segment is as follows:

| | Commercial | Residential | Food | Total |
|---------------------------------|-------------|-------------|------------|---------|
| | Foodservice | Kitchen | Processing | Company |
| Reported Net Sales Growth | 24.0 % | 16.3 % | 4.0 % | 18.8 % |
| Acquisitions/(Disposition) | 5.9 % | 11.6 % | — % | 6.2 % |
| Foreign Exchange Rates | (0.2) % | 0.7 % | (0.7) % | (0.1) % |
| Organic Net Sales Growth (1)(2) | 18.4 % | 4.1 % | 4.7 % | 12.6 % |

- (1) Organic net sales growth defined as total sales growth excluding impact of acquisitions, a disposition and foreign exchange rates
- (2) Totals may be impacted by rounding
 - Total backlog at the end of the fourth quarter of 2021 amounted to a record level of \$1.4 billion, excluding the fourth quarter acquisitions as compared \$1.2 billion at the end of the third quarter and \$522.7 million at the end of the fiscal 2020. The increase was driven by order growth, primarily at the Commercial Foodservice Group and Residential Kitchen Group, amounting to backlog levels in excess of 100% over the prior year end when excluding backlog from businesses acquired during the year.
 - Adjusted EBITDA (a non-GAAP measure) was \$193.0 million, in the fourth quarter of 2021 due to the impact of higher sales volumes and profitability initiatives. A reconciliation of organic adjusted EBITDA (a non-GAAP measure) by segment is as follows:

| | Commercial | Residential | Food | Total |
|---------------------------------|-------------|-------------|------------|---------|
| | Foodservice | Kitchen | Processing | Company |
| Adjusted EBITDA | 25.7 % | 19.2 % | 23.7 % | 22.3 % |
| Acquisitions | (0.3) % | (1.6) % | —% | (0.5) % |
| Foreign Exchange Rates | — % | — % | —% | — % |
| Organic Adjusted EBITDA (1) (2) | 26.0 % | 20.8 % | 23.7 % | 22.8 % |

- (1) Organic Adjusted EBITDA defined as Adjusted EBITDA excluding impact of acquisitions and foreign exchange rates.
- (2) Totals may be impacted by rounding
 - The fourth quarter earnings and adjusted EBITDA were negatively impacted by the grill acquisitions completed in the final week of fiscal 2021, including the third-party costs associated with executing the transactions. The impact on adjusted diluted earnings per share was \$0.04.
 - Operating cash inflows during the fourth quarter amounted to \$77.4 million in comparison to \$208.6 million in the prior year period. The total leverage ratio per our credit agreements was 2.8x. The trailing twelve month bank agreement proforma EBITDA was \$823.2 million.
 - Cash balances at the end of the quarter were \$180.4 million. Net debt, defined as debt excluding the unamortized discount associated with the Convertible Notes less cash, at the end of the 2021 fiscal fourth quarter amounted to \$2.3 billion as compared to \$1.6 billion at the end of fiscal 2020. Additionally, our current borrowing availability is approximately \$2.2 billion.

"We continued to realize strong order demand across all three segments, and we are carrying a record backlog exiting 2021. While we continue to implement our long-term growth strategies, we remain heavily focused on meeting existing customer demand and managing operational challenges driven by supply chain limitations and disruptions. As we enter 2022, we have made investments in inventory, people, fabrication equipment, and facilities, in a concerted effort to support our backlog and pipeline of developing business opportunities. We are experiencing further increases in material, labor, and shipping costs as inflationary pressures persist. This has led to proactive price increases for our customers, offsetting these significant cost pressures. We are actively managing the margin impact on our business in the near-term and remain committed to progressing our long-term profitability goals in 2022," concluded Mr. FitzGerald.

Conference Call

A conference call will be held at 10 a.m. Central Time on Tuesday, February 22 and can be accessed through the Investor Relations section of middleby.com. If online access is not available, participants can join the call by dialing (888) 391-6937 or (315) 625-3077 and providing conference code 8269699#. A replay of the conference call will be available two hours after the conclusion of the call by dialing (855) 859-2056 and entering conference code 8269699#. To access the supplemental presentation, visit the Investor Relations page at middleby.com.

Statements in this press release or otherwise attributable to the company regarding the company's business which are not historical facts are forward-looking statements made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. The company cautions investors that such statements are estimates of future performance and are highly dependent upon a variety of important factors that could cause actual results to differ materially from such statements. Such factors include variability in financing costs; quarterly variations in operating results; dependence on key customers; international exposure; foreign exchange and political risks affecting international sales; changing market conditions; the impact of competitive products and pricing; the timely development and market acceptance of the company's products; the availability and cost of raw materials; and other risks detailed herein and from time-to-time in the company's SEC filings. Any forward-looking statement speaks only as of the date hereof, and the company does not undertake any obligation to publicly update or review any forward-looking statement, whether as a result of new information, future developments or otherwise, except as required by law.

The Middleby Corporation is a global leader in the foodservice equipment industry. The company develops, manufactures, markets and services a broad line of equipment used in the commercial foodservice, food processing, and residential kitchen equipment industries. The company's leading equipment brands serving the commercial foodservice industry include Anets®, APW Wyott®, Bakers Pride®, Beech®, BKI®, Blodgett®, Blodgett Combi®, Bloomfield®, Britannia®, Carter-Hoffmann®, Celfrost®, Concordia®, CookTek®, Crown®, CTX®, Desmon®, Deutsche Beverage®, Doyon®, Eswood®, EVO®, Firex®, Follett®, frifri®, Globe®, Goldstein®, Holman®, Houno®, IMC®, Imperial®, Induc®, Ink Kegs®, Inline Filling Systems®, Jade®, JoeTap®, Josper®, L2F®, Lang®, Lincat®, MagiKitch'n®, Market Forge®, Marsal®, Meheen®, Middleby Marshall®, MPC®, Nieco®, Nu-Vu®, PerfectFry®, Pitco®, QualServ®, RAM®, Southbend®, Ss Brewtech®, Star®, Starline®, Sveba Dahlen®, Synesso®, Tank®, Taylor®, Thor®, Toastmaster®, TurboChef®, Ultrafryer®, Varimixer®, Wells® Wild Goose® and Wunder-Bar®. The company's leading equipment brands serving the food processing industry include Alkar®, Armor Inox®, Auto-Bake®, Baker Thermal Solutions®, Burford®, Cozzini®, CV-Tek®, Danfotech®, Deutsche Process®, Drake®, Glimek®, Hinds-Bock®, Maurer-Atmos®, MP Equipment®, Pacproinc®, RapidPak®, Scanico®, Spooner Vicars®, Stewart Systems®, Sveba Dahlen®, Thurne® and Ve.Ma.C.®. The company's leading equipment brands serving the residential kitchen industry include AGA®, AGA Cookshop®, Brava®, Char-Griller®, EVO®, Kamado Joe®, La Cornue®, Leisure Sinks®, Lynx®, Marvel®, Masterbuilt®, Mercury®, Novy®, Rangemaster®, Rayburn®, Redfyre®, Sedona®, Stanley®, TurboChef®, U-Line®, Varimixer® and Viking®.

THE MIDDLEBY CORPORATION CONDENSED CONSOLIDATED STATEMENTS OF EARNINGS (Amounts in 000's, Except Per Share Information) (Unaudited)

| | | Three Mor | iths | Ended | | Twelve Mo | ntl | hs Ended |
|---|-----|-----------|------|-----------|----|-------------|-----|-------------|
| | 4th | Qtr, 2021 | 4th | Qtr, 2020 | 4t | h Qtr, 2021 | 4t | h Qtr, 2020 |
| Net sales | \$ | 866,416 | \$ | 729,296 | \$ | 3,250,792 | \$ | 2,513,257 |
| Cost of sales | | 550,783 | | 473,313 | | 2,055,932 | | 1,631,209 |
| Gross profit | | 315,633 | | 255,983 | | 1,194,860 | | 882,048 |
| Selling, general and administrative expenses | | 171,954 | | 147,317 | | 667,976 | | 531,897 |
| Restructuring expenses | | 5,059 | | 2,094 | | 7,655 | | 12,375 |
| Merger termination fee | | _ | | _ | | (110,000) | | _ |
| Gain on sale of plant | | _ | | (1,982) | | (763) | | (1,982) |
| Impairments | | _ | | 15,327 | | _ | | 15,327 |
| Income from operations | _ | 138,620 | | 93,227 | | 629,992 | | 324,431 |
| Interest expense and deferred financing amortization, net | | 13,676 | | 22,736 | | 57,157 | | 78,617 |
| Net periodic pension benefit (other than service costs & curtailment) |) | (10,798) | | (9,992) | | (45,066) | | (39,996) |
| Curtailment loss | | _ | | 14,682 | | _ | | 14,682 |
| Other (income) expense, net | | (237) | | (343) | | (1,603) | | 3,071 |
| Earnings before income taxes | | 135,979 | | 66,144 | | 619,504 | | 268,057 |
| Provision for income taxes | | 33,301 | | 14,307 | | 131,012 | _ | 60,763 |
| Net earnings | \$ | 102,678 | \$ | 51,837 | \$ | 488,492 | \$ | 207,294 |
| Net earnings per share: | | | | | | | | |
| Basic | \$ | 1.86 | \$ | 0.94 | \$ | 8.85 | \$ | 3.76 |
| Diluted | \$ | 1.80 | \$ | 0.94 | \$ | 8.62 | \$ | 3.76 |
| Weighted average number of shares | | | | | | | | |
| Basic | | 55,190 | | 55,061 | _ | 55,216 | _ | 55,093 |
| Diluted | | 57,084 | | 55,087 | _ | 56,665 | _ | 55,136 |
| | | | | | | | | |

THE MIDDLEBY CORPORATION CONDENSED CONSOLIDATED BALANCE SHEETS

(Amounts in 000's) (Unaudited)

| | Jan 1, 2022 Jan 2, 2021 |
|--|-------------------------|
| ASSETS | |
| | |
| Cash and cash equivalents | \$ 180,362 \$ 268,103 |
| Accounts receivable, net | 577,142 363,361 |
| Inventories, net | 837,418 540,198 |
| Prepaid expenses and other | 92,269 81,049 |
| Prepaid taxes | 19,894 17,782 |
| Total current assets | 1,707,085 1,270,493 |
| Property, plant and equipment, net | 380,980 344,482 |
| Goodwill | 2,243,469 1,934,261 |
| Other intangibles, net | 1,875,377 1,450,381 |
| Long-term deferred tax assets | 33,194 76,052 |
| Other assets | 143,493 126,805 |
| | |
| Total assets | \$6,383,598 \$5,202,474 |
| | |
| | |
| LIABILITIES AND STOCKHOLDERS' EQU | JITY |
| Current maturities of long-term debt | \$ 27,293 \$ 22,944 |
| Accounts payable | 304,740 182,773 |
| Accrued expenses | 582,855 494,541 |
| Total current liabilities | 914,888 700,258 |
| | , |
| Long-term debt | 2,387,001 1,706,652 |
| Long-term deferred tax liability | 186,935 147,224 |
| Accrued pension benefits | 219,680 469,500 |
| Other non-current liabilities | 180,818 202,191 |
| | |
| Stockholders' equity | 2,494,276 1,976,649 |
| | |
| Total liabilities and stockholders' equity | \$6,383,598 \$5,202,474 |

THE MIDDLEBY CORPORATION NON-GAAP SEGMENT INFORMATION (UNAUDITED)

(Amounts in 000's, Except Percentages)

| | _ | ommercial oodservice | F | Residential Kitchen | | | Total Company ⁽¹⁾ | |
|--|----|-------------------------|----|------------------------|----|---------|---------------------------------|---------|
| Three Months Ended January 1, 2022 | | | | | | | | |
| Net sales | \$ | 531,348 | \$ | 209,494 | \$ | 125,574 | \$ | 866,416 |
| Segment Operating Income | \$ | 111,332 | \$ | 29,613 | \$ | 26,366 | \$ | 138,620 |
| Operating Income % of net sales | | 21.0% | | 14.1% | | 21.0% | | 16.0% |
| Depreciation | | 6,235 | | 3,535 | | 1,596 | | 11,501 |
| Amortization | | 14,638 | | 4,483 | | 1,797 | | 20,918 |
| Restructuring expenses | | 4,036 | | 1,023 | | _ | | 5,059 |
| Acquisition related inventory step-up charge | | 206 | | 1,501 | | _ | | 1,707 |
| Stock compensation | | _ | | _ | | _ | | 15,195 |
| Segment adjusted EBITDA | \$ | 136,447 | \$ | 40,155 | \$ | 29,759 | \$ | 193,000 |
| Adjusted EBITDA % of net sales | | 25.7% | | 19.2% | | 23.7% | | 22.3% |
| Three Months Ended January 2, 2021 | | | | | | | | |
| Net sales | \$ | 428,432 | \$ | 180,069 | \$ | 120,795 | \$ | 729,296 |
| Segment Operating Income | \$ | 66,561 | \$ | 25,186 | \$ | 20,207 | \$ | 93,227 |
| Operating Income % of net sales | | 15.5% | | 14.0% | | 16.7% | | 12.8% |
| Depreciation | | 6,201 | | 2,949 | | 1,328 | | 10,583 |
| Amortization | | 13,728 | | 2,030 | | 1,825 | | 17,583 |
| Restructuring expenses | | 1,008 | | 833 | | 253 | | 2,094 |
| Facility consolidation related expenses | | 2,332 | | _ | | 350 | | 2,682 |
| Acquisition related inventory step-up charge | | 446 | | _ | | _ | | 446 |
| Stock compensation | | _ | | _ | | _ | | 5,191 |
| Gain on sale of plant | | (1,982) | | _ | | _ | | (1,982) |
| Impairments (2) | | 6,103 | | 3,881 | | 5,343 | | 15,327 |
| Segment adjusted EBITDA | \$ | 94,397 | \$ | 34,879 | \$ | 29,306 | \$ | 145,151 |
| Adjusted EBITDA % of net sales | | 22.0% | | 19.4% | | 24.3% | | 19.9% |

⁽¹⁾ Includes corporate and other general company expenses, which impact Segment Adjusted EBITDA, and amounted to \$13.4 million for the three months ended January 1, 2022 and January 2, 2021, respectively.

⁽²⁾ Includes impairment of intangible assets, fixed assets, and assets held for sale.

THE MIDDLEBY CORPORATION NON-GAAP SEGMENT INFORMATION (UNAUDITED)

(Amounts in 000's, Except Percentages)

| | Commercial Foodservice | Residential Kitchen | | | | Total Company ⁽¹⁾ |
|--|---------------------------|------------------------|---------|----|---------|---------------------------------|
| Twelve Months Ended January 1, 2022 | | | | | | |
| Net sales | \$ 2,032,761 | \$ | 737,285 | \$ | 480,746 | \$ 3,250,792 |
| Segment Operating Income | \$ 423,121 | \$ | 124,701 | \$ | 94,414 | \$ 629,992 |
| Operating Income % of net sales | 20.8% | | 16.9% | | 19.6% | 19.4% |
| Depreciation | 23,814 | | 12,655 | | 5,601 | 42,681 |
| Amortization | 56,910 | | 11,628 | | 7,247 | 75,785 |
| Restructuring expenses | 5,422 | | 1,857 | | 376 | 7,655 |
| Facility consolidation related expenses | 993 | | _ | | _ | 993 |
| Acquisition related inventory step-up charge | 1,009 | | 3,177 | | _ | 4,186 |
| Merger termination fee, net deal costs | | | _ | | _ | (90,285) |
| Stock compensation | | | _ | | _ | 42,330 |
| Gain on sale of plant | (678) | | (85) | | _ | (763) |
| Segment adjusted EBITDA | \$ 510,591 | \$ | 153,933 | \$ | 107,638 | \$ 712,574 |
| Adjusted EBITDA % of net sales | 25.1% | | 20.9% | | 22.4% | 21.9% |
| Twelve Months Ended January 2, 2021 | | | | | | |
| Net sales | \$ 1,510,279 | \$ | 565,706 | \$ | 437,272 | \$ 2,513,257 |
| Segment Operating Income | \$ 239,625 | \$ | 67,046 | \$ | 78,008 | \$ 324,431 |
| Operating Income % of net sales | 15.9% | | 11.9% | | 17.8% | 12.9% |
| Depreciation | 21,768 | | 11,691 | | 5,507 | 39,086 |
| Amortization | 51,985 | | 9,657 | | 7,319 | 68,961 |
| Restructuring expenses | 10,123 | | 1,806 | | 446 | 12,375 |
| Facility consolidation related expenses | 3,180 | | _ | | 350 | 3,530 |
| Acquisition related inventory step-up charge | 2,552 | | _ | | _ | 2,552 |
| Stock compensation | _ | | _ | | _ | 19,613 |
| Gain on sale of plant | (1,982) | | | | | (1,982) |
| Impairments (2) | 6,103 | | 3,881 | | 5,343 | 15,327 |
| Segment adjusted EBITDA | \$ 333,354 | \$ | 94,081 | \$ | 96,973 | \$ 483,893 |
| Adjusted EBITDA % of net sales | 22.1% | | 16.6% | | 22.2% | 19.3% |

⁽¹⁾ Includes corporate and other general company expenses, which impact Segment Adjusted EBITDA, and amounted to \$59.6 million and \$40.5 million for the twelve months ended January 1, 2022 and January 2, 2021, respectively.

⁽²⁾ Includes impairment of intangible assets, fixed assets, and assets held for sale.

THE MIDDLEBY CORPORATION NON-GAAP INFORMATION (UNAUDITED)

(Amounts in 000's, Except Percentages)

| | Three Months Ended | | | | | | | | |
|---|--------------------|-------------|-----------|-------------|--|--|--|--|--|
| | 4th Q | tr, 2021 | 4th | Qtr, 2020 | | | | | |
| | | Diluted per | | Diluted per | | | | | |
| | \$ | share | \$ | share | | | | | |
| Net earnings | \$ 102,678 | \$ 1.80 | \$ 51,837 | \$ 0.94 | | | | | |
| Amortization (1) | 23,070 | 0.40 | 19,127 | 0.35 | | | | | |
| Amortization of discount on convertible notes | _ | _ | 5,069 | 0.09 | | | | | |
| Restructuring expenses | 5,059 | 0.09 | 2,094 | 0.04 | | | | | |
| Acquisition related inventory step-up charge | 1,707 | 0.03 | 446 | 0.01 | | | | | |
| Facility consolidation related expenses | _ | _ | 2,682 | 0.05 | | | | | |
| Net periodic pension benefit (other than service costs & curtailment) | (10,798) | (0.19) | (9,992) | (0.18) | | | | | |
| Curtailment loss | _ | _ | 14,682 | 0.27 | | | | | |
| Gain on sale of plant | _ | | (1,982) | (0.04) | | | | | |
| Impairments | _ | _ | 15,327 | 0.28 | | | | | |
| Income tax effect of pre-tax adjustments | (4,664) | (80.0) | (10,250) | (0.19) | | | | | |
| Adjustment for shares excluded due to anti-dilution effect on GAAP net earnings (2) | _ | 0.06 | _ | _ | | | | | |
| Adjusted net earnings | \$ 117,052 | \$ 2.11 | \$ 89,040 | \$ 1.62 | | | | | |
| Diluted weighted average number of shares | 57,084 | | 55,087 | | | | | | |
| Adjustment for shares excluded due to anti-dilution effect on GAAP net earnings (2) | (1,718) | | _ | | | | | | |
| Adjusted diluted weighted average number of shares | 55,366 | | 55,087 | | | | | | |

| | Twelve Months Ended | | | | | |
|---|---------------------|-------------|------------|-------------|--|--|
| | 4th Q | tr, 2021 | 4th C | tr, 2020 | | |
| | | Diluted per | | Diluted per | | |
| | \$ | share | \$ | share | | |
| Net earnings | \$ 488,492 | \$ 8.62 | \$ 207,294 | \$ 3.76 | | |
| Amortization (1) | 82,562 | 1.46 | 72,500 | 1.31 | | |
| Amortization of discount on convertible notes | _ | | 6,917 | 0.13 | | |
| Restructuring expenses | 7,655 | 0.14 | 12,375 | 0.22 | | |
| Acquisition related inventory step-up charge | 4,186 | 0.07 | 2,552 | 0.05 | | |
| Facility consolidation related expenses | 993 | 0.02 | 3,530 | 0.06 | | |
| Net periodic pension benefit (other than service costs & curtailment) | (45,066) | (0.80) | (39,996) | (0.73) | | |
| Merger termination fee, net deal costs | (90,285) | (1.59) | _ | _ | | |
| Curtailment loss | _ | _ | 14,682 | 0.27 | | |
| Gain on sale of plant | (763) | (0.01) | (1,982) | (0.04) | | |
| Impairments | _ | _ | 15,327 | 0.28 | | |
| Discrete tax adjustments | (18,900) | (0.33) | _ | _ | | |
| Income tax effect of pre-tax adjustments | 9,854 | 0.17 | (19,500) | (0.35) | | |
| Adjustment for shares excluded due to anti-dilution effect on GAAP net earnings (2) | | 0.19 | | | | |
| Adjusted net earnings | \$ 438,728 | \$ 7.94 | \$ 273,699 | \$ 4.96 | | |
| Diluted weighted average number of shares | 56,665 | | 55,136 | | | |
| Adjustment for shares excluded due to anti-dilution effect on GAAP net earnings (2) | (1,393) | | | | | |
| Adjusted diluted weighted average number of shares | 55,272 | | 55,136 | | | |

⁽¹⁾ Includes amortization of deferred financing costs and convertible notes issuance costs.

⁽²⁾ Adjusted diluted weighted average number of shares was calculated based on excluding the dilutive effect of shares to be issued upon conversion of the notes to satisfy the amount in excess of the principal since the company's capped call offsets the dilutive impact of the shares underlying the convertible notes. The calculation of adjusted diluted earnings per share excludes the principal portion of the convertible notes as this will always be settled in cash.

| | Three Months Ended | | | | | Twelve Mo | Ended | |
|--|--------------------|-------------|-----|-------------|----|--------------|--------------|-----------|
| | 4th | ı Qtr, 2021 | 4tl | ı Qtr, 2020 | 4 | th Qtr, 2021 | 4th | Qtr, 2020 |
| Net Cash Flows Provided By (Used In): | | | | | | | | |
| Operating activities | \$ | 77,359 | \$ | 208,603 | \$ | 423,399 | \$ | 524,785 |
| Investing activities | | (596,182) | | (53,218) | | (1,008,861) | | (106,757) |
| Financing activities | | 448,428 | | (117,630) | | 502,789 | | (252,468) |
| Free Cash Flow | | | | | | | | |
| Cash flow from operating activities | \$ | 77,359 | \$ | 208,603 | \$ | 423,399 | \$ | 524,785 |
| Less: Capital expenditures, net of sale proceeds | S | (16,591) | | (307) | | (40,261) | | (20,702) |
| Free cash flow | \$ | 60,768 | \$ | 208,296 | \$ | 383,138 | \$ | 504,083 |

NON-GAAP FINANCIAL MEASURES

The company supplements its consolidated financial statements presented on a GAAP basis with this non-GAAP financial information to provide investors with greater insight, increase transparency and allow for a more comprehensive understanding of the information used by management in its financial and operational decision-making. The non-GAAP financial measures disclosed by the company should not be considered a substitute for, or superior to, financial measures prepared in accordance with GAAP, and the financial results prepared in accordance with GAAP and reconciliations from these results should be carefully evaluated. In addition, the non-GAAP financial measures included in this press release do not have standard meanings and may vary from similarly titled non-GAAP financial measures used by other companies.

The company believes that organic net sales growth, non-GAAP adjusted segment EBITDA, adjusted net earnings and adjusted diluted per share measures are useful as supplements to its GAAP results of operations to evaluate certain aspects of its operations and financial performance, and its management team primarily focuses on non-GAAP items in evaluating performance for business planning purposes. The company also believes that these measures assist it with comparing its performance between various reporting periods on a consistent basis, as these measures remove from operating results the impact of items that, in its opinion, do not reflect its core operating performance including, for example, intangibles amortization expense, impairment charges, restructuring expenses, and other charges which management considers to be outside core operating results.

The company believes that free cash flow is an important measure of operating performance because it provides management and investors a measure of cash generated from operations that is available for mandatory payment obligations and investment opportunities, such as funding acquisitions, repaying debt and repurchasing our common stock.

The company believes that its presentation of these non-GAAP financial measures is useful because it provides investors and securities analysts with the same information that Middleby uses internally for purposes of assessing its core operating performance.

Contacts

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