FORM 10-Q

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

(Mark One)

X Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the period ended April 1, 2000

or

____ Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Commission File No. 1-9973

THE MIDDLEBY CORPORATION (Exact Name of Registrant as Specified in its Charter)

Delaware 36-3352497 (State or Other Jurisdiction of Incorporation or Organization) (I.R.S. Employer Identification No.)

2850 W. Golf Road, Suite 405, Rolling Meadows, Illinois60008(Address of Principal Executive Offices)(Zip Code)

Registrant's Telephone No., including Area Code (847) 758-3880

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding twelve (12) months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. YES X N0

As of April 1, 2000, there were 10,190,721 shares of the Registrant's common stock outstanding.

THE MIDDLEBY CORPORATION AND SUBSIDIARIES

QUARTER ENDED APRIL 1, 2000

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PART I. FINANCIAL INFORMATION

THE MIDDLEBY CORPORATION AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS (In Thousands, Except Per Share Amounts) (Unaudited)

	April 1, 2000	January 1, 2000
ASSETS		
Cash and cash equivalents Accounts receivable, net Inventories, net Prepaid expenses and other Current deferred taxes	\$ 12,093 24,693 17,007 693 3,373	\$ 14,536 24,919 16,884 689 3,350
Total current assets Property, plant and equipment, net of accumulated depreciation of	57,859	60,378
<pre>\$18,579 and \$17,827 Excess purchase price over net assets acquired, net of accumulated</pre>	20,682	21,281
amortization of \$6,711 and \$6,485 Deferred taxes Other assets	13,736 1,489 1,028	13,962 2,332 1,095
Total assets	\$ 94,794 ======	\$ 99,048
LIABILITIES AND SHAREHOLDERS' EQUITY		
Current maturities of long-term debt Accounts payable Accrued expenses	\$ 7,729 8,735 13,831	\$ 7,131 8,861 16,291
Total current liabilities Long-term debt Retirement benefits and other	30,295 18,008	32,283 21,004
<pre>non-current liabilities Shareholders' equity: Preferred stock, \$.01 par value; nonvoting; 2,000,000 shares</pre>	2,365	2,593
authorized; none issued Common stock, \$.01 par value; 20,000,000 shares authorized; 11,008,771 issued in 2000		
and 1999 Paid-in capital Treasury stock at cost; 818,050 and 837,800 shares in 2000 and	110 54,220	110 54,220
1999, respectively Accumulated deficit	(3,239) (4,807)	
Accumulated other comprehensive income	(2,158)	
Total shareholders' equity	44,126	43,168
m · · · · · · · · · · · ·		

shareholders'	equity	 \$ 94,794	\$ 99,048

See accompanying notes

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THE MIDDLEBY CORPORATION AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF EARNINGS (In Thousands, Except Per Share Amounts) (Unaudited)

	Three Months Ended		
	April 1, 2000		
Net sales	\$ 32,474	\$ 32,441	
Cost of sales	21,260		
Gross profit	11,214	9,626	
Selling and distribution expenses	4,029	4,670	
General and administrative expenses	4,541	3,220	
Non-recurring expense		750	
Income from operations	2,644	986	
Interest expense and deferred financing amortization	477	690	
Other expense, net	286	259	
Earnings before income taxes	1,881	37	
Provision for income taxes	1,391	387	
Net earnings (loss)	\$ 490	,	
Net earnings (loss) per share:			
Basic	\$ 0.05	\$ (0.03)	
Diluted	\$ 0.05	\$ (0.03)	
Weighted average number of shares			
Basic	10,184	10,158	
Diluted	10,350	10,158	

See accompanying notes

THE MIDDLEBY CORPORATION AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS (In Thousands) (Unaudited)

	Three Months Ended		
		April 3, 1999	
Cash flows from operating activities- Net earnings (loss) Adjustments to reconcile net earnings (loss) to cash (used in) operating activities-	\$ 490	\$ (350)	
Depreciation and amortization Utilization of NOL's Non-cash portion of non-recurring charges	948 820		
Changes in assets and liabilities- Accounts receivable Inventories Prepaid expenses and other assets Accounts payable Accrued expenses and other liabilities	226 (123) 63 (126) (2,690)	(332) (830) (1,704)	
Net cash (used in) operating activities	(392)	(2,890)	
Cash flows from investing activities- Additions to property and equipment	(123)		
Net cash (used in) investing activities	(123)	(298)	
Cash flows from financing activities- Proceeds (repayments) under intellectual property lease Reduction in revolving credit line, net Issuance of treasury stock Other financing activities, net	(1,953) (445) 70 		
Net cash (used in) provided by financing activities	(2,328)	47	
Effect of exchange rates on cash	400	(303)	
Changes in cash and cash equivalents- Net decrease in cash and cash equivalents Cash and cash equivalents at beginning of year	(2,443) 14,536	6,768	
Cash and cash equivalents at end of quarter	\$ 12,093	\$ 3,324	
Interest paid	\$ 647 ======	\$ 641 ======	
Income taxes paid	\$ 91 ======	\$ ======	

See accompanying notes

THE MIDDLEBY CORPORATION AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

APRIL 1, 2000 (Unaudited)

1) Summary of Significant Accounting Policies

The financial statements have been prepared by The Middleby Corporation (the "Company"), without audit, pursuant to the rules and regulations of the Securities and Exchange Commission. Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted pursuant to such rules and regulations, although the Company believes that the disclosures are adequate to make the information not misleading. These financial statements should be read in conjunction with the financial statements and related notes contained in the Company's 1999 Annual Report. Other than as indicated herein, there have been no significant changes from the data presented in said Report.

In the opinion of management, the financial statements contain all adjustments necessary to present fairly the financial position of the Company as of April 1, 2000 and January 1, 2000, and the results of operations for the three months ended April 1, 2000 and April 3, 1999 and cash flows for the three months ended April 1, 2000 and April 3, 1999. Certain prior year amounts have been reclassified to be consistent with the current year presentation.

2) Comprehensive Income

The Company reports changes in equity during a period, except those resulting from investment by owners and distribution to owners, in accordance with Statement of Financial Accounting Standards No. 130, "Reporting Comprehensive Income," (SFAS No. 130.

Components of comprehensive income were as follows:

	Three Months Ended April 1, 2000 April 3, 19		
	(In th	ousands)	
Net earnings (loss) Cumulative translation	\$ 490	\$(350)	
adjustment	398	54	
Comprehensive income (loss)	\$ 888 =====	\$(296) =====	

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3) Inventories

Inventories are valued using the first-in, first-out method.

Inventories consist of the following:

	April 1, 2000	January 1, 2000
	(In th	
Raw materials and parts Work-in-process Finished goods	\$ 4,218 4,793 7,996	\$ 4,738 3,904 8,242

\$17,007	\$16,884
=======	

4) Accrued Expenses

Accrued expenses consist of the following:

	April 1, 2000	January 1, 2000
Accrued payroll and	(In thou	usands)
related expenses Accrued customer rebates	\$ 3,557 1,676	\$ 4,820 3,472
Accrued commissions	1,461 1,685	1,074 1,628
Other accrued expenses	5,452	5,297
	\$13,831	\$16,291 ======

5) Non-recurring Expenses

During the third quarter of 1999, the Company recorded restructuring charges aggregating to \$1,248,000. The charge provided for \$1,020,000 related to cost reduction actions at the Company's International Distribution business. These actions include the closure of the division headquarters located in Florida and employee reduction efforts at the Florida headquarters office and the Japanese distribution operation. The headquarters for the International Distribution business has been integrated within the Company's existing Corporate office. Distribution operations previously existing at the Florida facility have been integrated within regional distribution operations in Asia, Europe and Latin America. The recorded charge consists of lease exit costs of \$360,000, the disposal of fixed assets of \$300,000, and severance benefits of \$360,000 for 11 employees. Additional charges of \$228,000 were recorded principally for severance benefits for 87 employees within the Philippines manufacturing operations of the Cooking Systems Group. As of April 1, 2000, the Company had \$351,000 of remaining reserves associated with these actions, which included \$43,000 for severance benefits to be paid in full by the end of the second quarter of 2000 and \$308,000 associated with lease liabilities pertaining to the exited facility. All actions associated with the restructuring are expected to be completed by the end of the second quarter of 2000.

During the first and second quarters of 1999, the Company recorded non-recurring expenses in the amount of \$750,000 and \$211,000, respectively. These charges principally related to severance benefits for 52 terminated employees at the Cooking Systems Group and the International Distribution Division. As of January 1, 2000, the remaining liability associated with unpaid severance benefits amounted to \$7,000 and will be paid in full by the second quarter of 2000.

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6) Segment Information

The Company operates in two reportable business segments defined by management reporting structure and operating activities. The International Specialty Equipment Division was merged into the Cooking Systems Group in the fourth quarter of 1999 as a result of changes in Company management and the organizational reporting structure. Prior year amounts have been restated to present information on a consistent basis.

The accounting policies of the segments are the same as those described in the summary of significant accounting policies. The Company evaluates individual segment performance based on operating income. Intersegment sales are made at established arms-length transfer prices. The following table summarizes the results of operations for the Company's business segments (in thousands):

	Cooking Systems Group		Corporate and Other(1)	Eliminations	. ,
Three Months Ended April 1, 2000	0.00.045	0 0 775	<u>^</u>	A 15 A4A	0.00.474
Net sales Operating	\$ 28,945	\$ 8,//5	Ş	\$ (5,246)	\$ 32,474
income (loss) Depreciation	4,486	88	(1,664)	(266)	2,644
expense	624	40	58		722
Capital expenditures	103	15	5		123
Total assets	59,369	18,263	28,144	(10,982)	94,794
Long-lived assets	20,564	627	15,744		36,935
Three Months Ended April 3, 1999					
Net sales Operating	\$ 26,969	\$ 8,878	\$ 243	\$ (3,649)	\$ 32,441
income (loss) Non-recurring	2,279	(524)	(769)		986
Expense Depreciation	496	254			750
expense Capital	664	66	50		780
expenditures	263	25	10		298
Total assets	59,412	19,536 521			97,091 44,714
Long-lived assets	21,927	521	22,200		44,/14

 Includes sales of certain discontinued product lines in addition to corporate and other general Company assets and operations.

(2) Includes elimination of intercompany sales, profit in inventory and intercompany receivables. Intercompany sale transactions are predominantly from the Cooking Systems Group to the International Distribution Division.

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Net sales by major geographic region were as follows:

	Three Months Ended		
	April 1, 2000	April 3, 1999	
	(In th	ousands)	
United States	\$22,846	\$22,294	
Asia	2,229	3,249	
Europe and Middle East	3,661	3,463	
Latin America	2,853	2,186	
Canada	885	1,249	
Total International	9,628	10,147	
Net Sales	\$32,474	\$32,441	

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations (Unaudited).

Informational Note

This report contains forward-looking statements subject to the safe harbor created by the Private Securities Litigation Reform Act of 1995. The Company cautions readers that these statements are based upon future results or events and are highly dependent upon a variety of important factors which could cause such results or events to differ materially from any forward-looking statements which may be deemed to have been made in this report, or which are otherwise

made by or on behalf of the Company. Such factors include, but are not limited to, changing market conditions; the availability and cost of raw materials; the impact of competitive products and pricing; the timely development and market acceptance of the Company's products; foreign exchange and political risks affecting international sales, in particular any continued weakness in Asian economies; and other risks detailed herein and from time to time in the Company's Securities and Exchange Commission filings, including those discussed under "Risk Factors" in the Company's Registration Statement on Form S-2 (Reg. No. 333-35397). Any forward looking statements contained in this report speak only as of the date of this filing. The Company undertakes no obligation to update publicly any forward looking information, whether as a result of new information, future events or otherwise.

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NET SALES SUMMARY (dollars in thousands)

	Three Months Ended			
		1, 2000	April 3	3, 1999
		Percent	Sales	Percent
Business Divisions				
Conveyor oven equipment Counterline cooking Equipment Core cooking equipment	\$ 13,444 3,275 11,373	10.1%	\$ 11,435 3,532 10,474	10.9%
International specialty equipment	853	2.7%	1,528	4.7%
Cooking Systems Group	28,945	89.2%	26,969	83.1%
International distribution (1)	8,775	27.0%	8,878	27.4%
Intercompany sales (2) Other (3)	(5,246)		(3,649) 243	
Total	\$ 32,474 ======		\$ 32,441	100.0% =====

 Consists of sales of products manufactured by Middleby and products manufactured by third parties.

(2) Represents the elimination of sales to the Company's International Distribution Division from Cooking Systems Group.

(3) Includes sales of certain discontinued product lines.

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Results of Operations

The following table sets forth certain consolidated statements of earnings items as a percentage of net sales for the periods.

	April 1, 2000	April 3, 1999	
Net sales Cost of sales	100.0% 65.5%	100.0% 70.3%	
Gross profit Selling, general and administrative	34.5%	29.7%	
expenses Non-recurring expense	26.4%	24.3% 2.4%	
Income from operations Interest expense and deferred financing	8.1%	3.0%	
amortization,net Other expense,net	1.4% 0.9%	2.1% 0.8%	
Earnings before income taxes Provision for income taxes	5.8% 4.3%	0.1% 1.2%	
Net earnings (loss)	1.5% =====	(1.1)% =====	

Three Months Ended April 1, 2000 Compared to Three Months Ended April 3, 1999

NET SALES. Net sales in the three-month period ended April 1, 2000 increased slightly to \$32.5 million as compared to \$32.4 million in the three-month period ended April 3, 1999.

Sales of the Cooking Systems Group for the three-month period ended April 1, 2000 increased 7% to \$28.9 million from \$27.0 million in the prior year period. Sales of conveyor oven equipment increased 18% from the prior year period as a result of growth in the international markets. Core cooking equipment sales increased 9% with continued success of new product introductions. Sales of counterline equipment decreased 7% due to the discontinuance of certain unprofitable product lines. Sales of international specialty equipment decreased by \$0.7 million, or 44% as a result of lower sales volumes from a major restaurant chain and the refocusing of activities to the manufacture of low cost component parts to supplement the U.S. based production operations and lower demand of major chain customers.

Sales of the International Distribution Division decreased 1% to \$8.8 million from \$8.9 million in the previous year period. The lower sales level reflects the discontinuance of certain distributed product of third-party manufacturers, which was offset by increased sales of the Company's manufactured product during the quarter. Increased sales in Europe and Latin America were offset by lower sales in Canada and Asia.

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GROSS PROFIT. Gross profit increased 16% to \$11.2 million from \$9.6 million in the prior year period. As a percentage of sales, gross margins increased to 34.5% from 29.7% in the prior year period. Gross margins at the Cooking Systems Group improved, reflecting the benefit of prior year cost reduction actions, which lowered manufacturing overhead and improved production efficiencies. Gross margins at the International Distribution Division also improved as a result of improved sales mix and the prior year exit of unprofitable product offerings.

SELLING, GENERAL AND ADMINISTRATIVE EXPENSES. Selling, general and administrative expenses increased to \$8.6 million as compared to \$7.9 million in the prior year period. As a percentage of net sales, expenses increased to 26.3% as compared to 24.4%. Expenses were higher due in part to an increased provision for bad debts and higher incentive compensation associated with the improved financial results.

NON-RECURRING EXPENSES. The Company recorded restructuring charges of approximately \$0.8 million during the first quarter of 1999 for severance and benefit costs associated with employee reduction efforts. There were no non-recurring charges recorded during the first quarter of 2000.

INTEREST AND DEFERRED FINANCING AMORTIZATION. Net financing costs decreased to \$0.5 million from \$0.7 million in the prior year period as a result of increased interest income on higher cash balances and lower interest expense on reduced outstanding debt.

OTHER EXPENSE. Other expenses were 0.3 million in the current year and prior year quarters and included exchange losses at the Company's operations in Europe and Asia.

INCOME TAXES. A tax provision of \$1.4 million was recorded associated with taxable income reported at the Company's operations in the United States, Mexico and Europe while no benefit was recognized for losses at its international subsidiaries within Asia. Approximately \$0.8 million of tax loss carry-forwards will be utilized to offset the liability associated with the recorded tax provision.

Financial Condition and Liquidity

Total cash and cash equivalents decreased by \$2.4 million to \$12.1 million at April 1, 2000 from \$14.5 million at January 1, 2000. Net borrowings decreased from \$28.1 million at January 1, 2000 to \$25.7 million at April 1, 2000.

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OPERATING ACTIVITIES. Net cash provided by operating activities before changes in assets and liabilities was \$2.3 million in the three months ended April 1, 2000 as compared to \$1.4 million in the prior year period. Net cash used by operating activities after changes in assets and liabilities was \$0.4 million as compared to \$2.9 million in the prior year period.

During the first three months of 2000, accounts receivable decreased \$0.2 million. Inventories increased by \$0.1 million, as a reduction in international inventories was offset by increased inventories at the domestic manufacturing operations associated with increased sales and the introduction of new products. Prepaid expenses decreased \$0.1 million. Accounts payable decreased \$0.1 million due to the timing of payments. Accrued expenses and other liabilities decreased \$2.7 million primarily due to payments under annual customer rebate programs and the funding of annual incentive compensation obligations.

INVESTING ACTIVITIES. During the first three months of 2000, the Company had capital expenditures of \$0.1 million primarily to enhance manufacturing capabilities.

FINANCING ACTIVITIES. Net borrowings under financing arrangements decreased from \$28.1 million to \$25.7 million during the first three months of 2000. This net decrease is primarily due to net payments of \$2.0 million under the intellectual property lease.

As of April 1, 2000, the Company was in compliance with covenants pursuant to the multi-currency revolving credit facility and its \$15.0 million senior note. Management believes that the Company will have sufficient financial resources available to meet its anticipated requirements for working capital, growth strategies, capital expenditures and debt amortization for the foreseeable future.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

International Exposure

The Company has manufacturing operations located in Asia and distribution operations in Asia, Europe and Latin America. The Company's operations are subject to the impact of economic downturns, political instability, and foreign trade restrictions, which may adversely affect the financial results. The

Company anticipates that international sales will continue to account for a significant portion of consolidated net sales in the foreseeable future. Countries within Asia and certain other regions continue to be impacted by adverse economic conditions which have affected the Company's sales volumes into these markets. Some sales by the foreign operations are in local currency and an increase in the relative value of the U.S. dollar against such currencies would

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lead to the reduction in consolidated U.S. dollar sales and earnings. Additionally, foreign currency exposures are not fully hedged and there can be no assurances that the Company's future results of operations will not be adversely affected by currency fluctuations.

Derivative Financial Instruments

The Company uses derivative financial instruments, principally foreign currency forward purchase and sale contracts with terms of less than one year, to hedge its exposure to changes in foreign currency exchange rates. The Company's primary exposure to changes in foreign currency rates results from intercompany loans made between Middleby affiliates to minimize the need for borrowings from third parties. Additionally, the Company enters into foreign currency forward purchase and sale contracts to mitigate its exposure to changes in exchange rates on intercompany and third party trade receivables and payables. The Company does not currently enter into derivative financial instruments for speculative purposes. In managing its foreign currency exposures, the Company identifies and aggregates naturally occurring offsetting positions and then hedges residual exposures. The following table summarizes the forward purchase contracts outstanding at April 1, 2000:

Sell	Purchase	Maturity
393,155,000 South Korean Won	\$350,000 US Dollars	June 15, 2000
394,240,000 South Korean Won	\$350,000 US Dollars	September 15, 2000
13,136,750 Taiwan Dollar	\$425,000 US Dollars	June 15, 2000
13,200,500 Taiwan Dollar	\$425,000 US Dollars	September 15, 2000
1,000,000 Euro	\$985,700 US Dollars	May 2, 2000
500,000 Euro	\$497,100 US Dollars	May 2, 2000

Interest Rate Risk

The Company is exposed to market risk related to changes in interest rates. The following table summarizes the maturity of the Company's debt obligations:

	Fixed	Variable
Twelve Month	Rate	Rate
Period Ending	Debt	Debt
	(dollars in	thousands)
March 31, 2001	\$ 7,729	\$
March 31, 2002	9,744	3,264
March 31, 2003	5,000	
	\$22,473	\$ 3,264
		=======

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Fixed rate debt is comprised of a \$15.0 million unsecured senior note and \$7.5 million due under lease arrangements. The senior note bears interest at a rate of 10.99% and the lease arrangements bear interest at an average implicit interest rate of 10.3%. Variable rate debt is comprised of borrowings under the Company's \$10.0 million revolving credit line, which includes a \$2.7 million Yen denominated loan and a \$0.6 million Euro denominated loan. Interest under the unsecured revolving credit facility is assessed based upon the bank's reference rate in each respective country. The interest rate assessed to the Yen and Euro

denominated loans at April 1, 2000 were 0.6% and 4.3%, respectively.

PART II. OTHER INFORMATION

The Company was not required to report the information pursuant to Items 1 through 6 of Part II of Form 10-Q for the three months ended April 1, 2000, except as follows:

Item 2. Changes in Securities

c) During the first quarter of fiscal 2000, the Company issued 19,750 shares of the Company's common stock to a former officer, pursuant to the exercise of stock options, for \$69,812.50. Such options were granted at an average exercise price of \$3.535 per share. The issuance of such shares was exempt under the Securities Act of 1933, as amended, pursuant to Section 4(2) thereof, as transactions by an issuer not involving a public offering.

Item 4. Submission of Matters to a Vote of Security Holders

On May 11, 2000, the Company held its 2000 Annual Meeting of Stockholders. The following persons were elected as directors to hold office until the 2001 Annual Meeting of Stockholders: Robert R. Henry, A. Don Lummus, John R. Miller III, Philip G. Putnam, David P. Riley, Sabin C. Streeter, Joseph G. Tompkins, William F. Whitman, Jr., Laura B. Whitman and Robert L. Yohe. The number of shares cast for, withheld and abstained with respect to each of the nominees were as follows:

Nomine	е	For	Withheld	Abstained
Henry		9,318,687	21,211	0
Lummus		9,321,087	18,811	0
Miller		9,320,687	19,211	0
Putnam		9,321,187	18,711	0
Riley		9,308,862	31,036	0
Streeter		9,320,687	19,211	0
Tompkins		9,319,587	20,311	0
Whitman,	W	9,314,694	25,204	0
Whitman,	L	9,290,141	49,757	0
Yohe		9,321,184	18,714	0

The stockholders also voted to approve the ratification of the selection of Arthur Andersen LLP as independent auditors for the Company for the fiscal year ending December 30, 2000. 9,310,812 shares were cast for such election, 14,636 shares were cast against such election, and 14,450 shares abstained. There were no broker non-votes with respect to either of these proposals.

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Item 6. Exhibits and Reports on Form 8-K

a) Exhibits - The following Exhibits are filed herewith:

Exhibit (27) - Financial Data Schedule (EDGAR only)

b) Reports on Form 8-K:

None.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

THE MIDDLEBY CORPORATION (Registrant)

Date: May 16, 2000

By: /s/ David B. Baker

David B. Baker Vice President, Chief Financial Officer and Secretary (Principal Financial and Accounting Officer)

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