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            FORM 10-Q
                    SECURITIES AND EXCHANGE COMMISSION
                            WASHINGTON, D.C. 20549
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(Mark One)
X Quarterly Report Pursuant to Section 13 or $15(\mathrm{~d})$ of the
--- Securities Exchange Act of 1934
FOR THE PERIOD ENDED MARCH 30,1996
or
Transition Report Pursuant to Section 13 or $15(\mathrm{~d})$ of the
Securities Exchange Act of 1934
Commission File No. 1-9973
THE MIDDLEBY CORPORATION
(Exact Name of Registrant as Specified in its Charter)


> THE MIDDLEBY CORPORATION AND SUBSIDIARIES

QUARTER ENDED MARCH 30, 1996

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PART I. FINANCIAL INFORMATION
THE MIDDLEBY CORPORATION AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS (IN THOUSANDS, EXCEPT PER SHARE AMOUNTS)
(UNAUDITED)
MARCH 30, 1996 DEC. 30, 1995
ASSETS

|  |  |
| :---: | :---: |
|  |  |
|  |  |
|  |  |

Cash and Cash Equivalents............
Accounts Receivable, net..............
Inventories, net.......................
Prepaid Expenses and Other............
Current Deferred Taxes................

Total Current Assets.............
21,231 16,236
26,112 26,584
$1,593 \quad 980$

2,086 2,086
------- -------
Property, Plant and Equipment, net of
accumulated depreciation of
$\$ 14,776,000$ and $\$ 14,475,000 \ldots 24,945$ 24,273

Excess Purchase Price Over Net Assets Acquired, net of accumulated amortization of $\$ 3,411,000$ and


Deferred Taxes....................... 2,930
Other Assets................................2,283 2,283

Total Assets............

LIABILITIES AND SHAREHOLDERS' EQUITY
Current Maturities of Long-Term Debt..
Accounts Payable.......................
Accrued Expenses.......................

Total Current Liabilities.......
Long-Term Debt..........................
Minority Interest and Other
Non-current Liabilities........... 1,897 1,782
Shareholders' Equity:
Preferred Stock, \$. 01 par value; nonvoting; 2,000,000 shares authorized; none issued..........
Common Stock, $\$ .01$ par value; 20,000,000 shares authorized; $8,399,000$ and $8,388,000$ issued and outstanding in 1996 and


Paid-in Capital......................
Cumulative Translation Adjustment...
Accumulated Deficit.................
Total Shareholders' Equity......
Total Liabilities and Shareholders' Equity.... $\$ 90,103 \quad \$ 84,040$
\$84,040
-_----
\$ 1,710
14,026
9,756
-------
25,492
41,318


|  | THREE MONTHS ENDED |  |
| :---: | :---: | :---: |
|  | MARCH 30, 1996 | APRIL 1, 1995 |
| Net Sales. | \$38,323 | \$34,994 |
| Cost of Sales. | 28,141 | 25,276 |
| Gross Margin. | 10,182 | 9,718 |
| Selling and Distribution Expenses.... | 5,077 | 4,851 |
| General and Administrative Expenses.. | 2,542 | 2,353 |
| Income from Operations. | 2,563 | 2,514 |
| Interest Expense and Deferred Financing Costs.................... | 1,296 | 1,267 |
| Other Expense, Net. | 103 | 115 |
| Earnings before Income <br> Taxes.......................... | 1,164 | 1,132 |
| Provision for Income Taxes.......... | 407 | 389 |
| Net Earnings.................. | \$757 | \$743 |
| Earnings Per Common and Common Equivalent Share.................... | \$. 09 | \$. 09 |

$$
\begin{aligned}
& \text { See accompanying notes } \\
& -2- \\
& \text { THE MIDDLEBY CORPORATION AND SUBSIDIARIES } \\
& \text { CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS } \\
& \text { (IN THOUSANDS) } \\
& \text { (UNAUDITED) }
\end{aligned}
$$

THREE MONTHS ENDED
-----------------------------

Cash Flows From Operating Activities-
Net earnings............................
\$ 757
\$ 743
Adjustments to reconcile net
earnings to cash provided by
operating activities-
Depreciation and amortization....
714
724
Utilization of Subsidiary NOL's
credited to paid-in capital
(See Note 2)........................... 338320

| Changes in assets and liabilities- |  |  |
| :---: | :---: | :---: |
| Accounts receivable. | $(4,995)$ | (348) |
| Inventories | 472 | $(3,902)$ |
| Prepaid expenses and other assets | (700) | 814 |
| Accounts payable and other |  |  |
| liabilities | (448) | 2,281 |
| Net Cash (Used in) Provided by |  |  |
| Operating Activities. | $(3,862)$ | 632 |
| Cash Flows From Investing Activities- |  |  |
| Additions to property and equipment. | $(1,302)$ | (569) |
| Net Cash Used in Investing Activities. | $(1,302)$ | (569) |
| Cash Flows From Financing Activities- |  |  |
| Proceeds from senior secured note. | - | 15,000 |
| Proceeds from credit facility. | - | 31,000 |
| Extinguishment of bank debt | - | $(44,055)$ |
| Increase in revolving credit line, net | 3,139 | 603 |
| Proceeds from capital expenditure loan. | 500 | - |
| Cost of financing activities. | - | $(1,717)$ |
| Other financing activities, net | 1,760 | (5) |
| Net Cash Provided by Financing | 5,399 | 826 |
| Changes in Cash and Cash Equivalents- |  |  |
| Net increase in cash and cash equivalents. | 235 | 889 |
| Cash and cash equivalents at beginning of year.................... | 981 | 667 |
| Cash and Cash Equivalents at End of Quarter..................... | \$1,216 | \$1,556 |
| Interest paid. | \$1,111 | \$527 |
| Income taxes paid. | \$5 | \$128 |
|  |  |  |

(UNAUDITED)

## 1) BASIS OF PRESENTATION

## The financial statements have been prepared by The Middleby Corporation

 (the "Company"), without audit, pursuant to the rules and regulations of the Securities and Exchange Commission. Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted pursuant to such rules and regulations, although the Company believes that the disclosures are adequate to make the information not misleading. These financial statements should be read in conjunction with the financial statements and related notes contained in the Company's 1995 Annual Report. Other than as indicated herein, there have been no significant changes from the data presented in said Report.In the opinion of management, the financial statements contain all
adjustments necessary to present fairly the financial position of the Company as of March 30, 1996 and December 30, 1995, and the results of operations for the three months ended March 30, 1996 and April 1, 1995, respectively, and cash flows for the three months ended March 30, 1996 and April 1, 1995.

The Company has recorded an income tax provision of $\$ 407,000$ for the fiscal three months ended March 30, 1996. Although the Company is not a Federal taxpayer due to its NOL carry-forwards, a tax provision is still required to be recorded. The majority of the NOL carry-forwards relate to an old quasi-reorganization and are not recorded as a credit to the tax provision, but are directly credited to paid-in-capital.

- 4 -

The utilization of the net operating loss and credit carry-forwards depend on future taxable income during the applicable carry-forward periods. Management evaluates and adjusts the valuation allowance, based on the Company's expected taxable income as part of the annual budgeting process. These adjustments reflect management's judgment as to the Company's ability to generate taxable income which will, more likely than not, be sufficient to recognize these tax assets.
3) EARNINGS PER SHARE

Earnings per share of common stock are based upon the weighted average number of outstanding shares of common stock and common stock equivalents. The treasury stock method is used in computing common stock equivalents, which included stock options and a warrant issued in conjunction with the senior secured note. The terms of the warrant provide for the purchase of 250,000 shares at $\$ 3$ per share, however, under certain conditions, the warrant terms provide for the purchase of 200,000 shares at $\$ .01$ per share. Earnings per share were computed based upon the weighted average number of common shares outstanding of 8,700,000 and 8,661,000 for the fiscal quarters ended March 30, 1996 and April 1, 1995, respectively.
4) INVENTORIES

Inventories are valued using the first-in, first-out method.
Inventories consist of the following:
(In Thousands)

5) ACCRUED EXPENSES

Accrued expenses consist of the following:

| (In Thousands) |  |
| :---: | :---: |
| March 30, 1996 | Dec. 30, 1995 |
| \$3,266 | \$3,838 |
| . 1,863 | 1,567 |
| . 1,443 | 1,382 |
| 2,642 | 2,969 |
| \$9,214 | \$9,756 |
| ------- |  |

6) Certain amounts have been reclassified in 1995 to be consistent with the 1996 presentation.

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (UNAUDITED).

## RESULTS OF OPERATIONS

Net sales for the fiscal quarter ended March 30, 1996 of $\$ 38,323,000$ increased by $\$ 3,329,000$ (9.5\%) compared to the prior year. The increase in sales for the fiscal first quarter compared to the prior year was led by strong international sales which increased $26 \%$ over the same period in 1995. The overall sales increase was largely due to unit volume increases. Cooking and warming manufacturing divisions showed a sales increase of $7 \%$, while the refrigeration segment decreased $4 \%$. Conveyor oven sales, which comprise the Middleby Marshall and CTX lines, decreased 6\% during the quarter, primarily due to the timing of orders from large customers. Counter line cooking and warming equipment increased 59\% in the quarter primarily due to increased toaster sales to a major chain and a large international order to a major customer. Sales in the core cooking and steaming equipment line increased 13\% in the quarter. Within the refrigeration segment, sales in the foodservice market increased in line with the overall increase for the Company, while products for the beverage and bottling industry declined significantly. Sales of the Company's international-based fabricated equipment division increased by $81 \%$. International sales represented $29 \%$ of total sales for the quarter as compared to $21 \%$ in the 1995 fiscal first quarter.

Gross margin increased $\$ 464,000(4.8 \%)$ for the quarter compared to the prior year's quarter. As a percentage of net sales, gross margin decreased $1.2 \%$ to $26.6 \%$ for the quarter from $27.8 \%$ in the prior year=s quarter. The decline in gross margin percent was primarily related to product mix, start-up costs for new products in the foodservice refrigeration and beverage segments, and production start-up costs associated with a new Philippine production facility.

Selling, general and administrative expenses increased $\$ 415,000$ (5.8\%) to $\$ 7,619,000$ compared to $\$ 7,204,000$ in the first quarter of 1995 . Increased selling expenses related to the higher sales base and the expansion of the Company's international sales and service capabilities, including the establishment of a sales distribution office in France, which occurred in the second quarter of 1995. As a percentage of sales, selling, general and administrative expenses decreased to 19.9\% for the fiscal quarter ended March 30, 1996, compared to $20.6 \%$ for the prior year's quarter.

Interest expense and deferred financing costs for the fiscal quarter ended March 30, 1996 increased $\$ 29,000(2.3 \%)$ to $\$ 1,296,000$ compared to
$\$ 1,267,000$ in the prior year fiscal quarter. The increase was due to increased deferred financing amortization in the first quarter of 1996 as compared to the first quarter of 1995. During the fourth quarter of 1995, the Company shortened the period over which the deferred financing costs associated with its January 10 , 1995 refinancing will be amortized. The increased deferred financing costs were partially offset by lower interest rates on the company's senior secured credit facility.

The Company recorded net earnings of $\$ 757,000$ for the fiscal quarter ended March 30, 1996 compared to net earnings of $\$ 743,000$ for the prior year fiscal quarter.

FINANCIAL CONDITION AND LIQUIDITY

For the three months ended March 30, 1996, net cash provided by operating activities before changes in assets and liabilities was $\$ 1,809,000$, as compared to $\$ 1,787,000$ for the three months ended April 1, 1995. Net cash used by operating activities after changes in assets and liabilities was $\$ 3,862,000$ as compared to net cash provided of $\$ 632,000$ in the prior year-to-date period. Accounts receivable increased $\$ 4,995,000$, which principally accounts for the cash usage in the first quarter 1996. The increase in accounts receivable is directly related to the sales increase and timing of shipments to international and certain large domestic customers.

During the fiscal first quarter 1996, the Company increased its overall outstanding debt by $\$ 5,399,000$ under various facilities. During this period the Company increased its borrowings on its revolving credit line by $\$ 3,139,000$, borrowed $\$ 500,000$ on its capital expenditure line, repaid $\$ 209,000$ on its term loan and a foreign subsidiary of the Company increased its borrowings with a foreign lending institution by $\$ 1,969,000$ primarily to finance the construction of a new facility in the Philippines. There was $\$ 24,159,000$ available to borrow under the revolving credit facility, of which $\$ 18,139,000$ was outstanding at March 30, 1996.

Management believes the Company has sufficient financial resources available to meet its anticipated requirements for funds for operations in the current fiscal year and can satisfy the obligations under its credit and note agreements.

PART II. OTHER INFORMATION

The Company was not required to report the information pursuant to Items 1 through 6 of Part II of Form 10-Q for any of the three months ended March 30, 1996, except as follows:

ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K
a) Exhibits - The following Exhibits are filed herewith:

Exhibit (27) - Financial Data Schedules (EDGAR only)
b) Reports on Form 8-K - No such reports were filed during the quarter for which this report is filed.

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

|  |  | THE MIDDLEBY CORPORATION |
| :---: | :---: | :---: |
|  |  | (Registrant) |
| Date | May 14, 1996 | By: /s/ John J. Hastings |
|  |  | John J. Hastings, Executive Vice President, Chief Financial Officer and Secretary (Principal Financial and Accounting Officer) |

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